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COMMANDER

110TH AIRLIFT WING COMMANDER
By Colonel Ronald W. Wilson

Members of the 110th Airlift Wing, welcome to September drill.

As the weather begins to change and cooler temperatures slip into the realm of downright freezing, it is important that each of us develops a solid plan to counter the most substantial drawback of being trapped inside by snow for months at a time. Of course, I'm talking about the threat of that dreaded winter weight gain that will soon be lurking around every holiday corner.

I've recently begun to hear a rumble of unease about leadership cracking down on PT testing for the sole purpose kicking people out of the Guard. To set the record straight, I want to tell you on no uncertain terms that this is absolutely not the case. In fact, it makes absolutely no organization sense for us to invest the time, energy—and frankly, money—it takes to train and equip airmen as representative of the greatest fighting force in the world, only to get rid of you because your waistline is a little stressed or you can't run a mile and a half in a pre-determined amount of time. What elevates the Air National Guard to a higher level than many of our civilian counterparts is that one of the primary expectations of every airman is that he or she continuously physically fit to fight. Continuously. This means that you cannot wait until after your third PT failure to finally decide it is time to get in good enough shape to squeak by. If you wait this long to improve, you will surely experience negative consequences. I think it's safe to assume that you would not expect the physician who is going to perform your surgery to decide it might be a good idea to brush up on the procedure after losing a patient or two, or an accountant to read the tax code after a couple years in a Federal penitentiary for fraud. Physical fitness is one of the

core principles of comprehensive airman fitness that defines who we are and what we do. So, to help those who are looking to get a leg up on their career in the ANG, Chief Master Sgt. Shankleton has spearheaded what has become an extremely vibrant CrossFit program on base. Every day at 0630, the CrossFit team meets for an hour of core strengthening and conditioning. And the results pretty much speak for themselves. Because of CrossFit, those airmen who began the program with failing PT scores have improved by an average of 52.4 points. For those who entered the program with Excellent PT scores, the average improvement is 3 points. To keep this momentum going, we are looking to expand access to the program by adding a second, daily afternoon class as well as offering classes over UTA weekend to ensure the Drill Status Guardsman are allowed the same advantage of full-time staff. If you are serious about your health and career in the Air National Guard, and you are looking for a way to get a leg up on your fitness standards, I would highly recommend you seek out Chief Master Sgt. Shankleton or another member of the CrossFit program this weekend and find a way to integrate it into your daily life. The results can be remarkable.

Speaking of remarkable, I travelled to Ramstein Air Base a couple of week ago where I was absolutely blown away by the level of respect and admiration the leadership and line-staff over there have for our AOG. It was as if everywhere I went, I would hear from NCO's to Generals about how that they could not do what they do without the 217th AOG. So I want to publically commend Col. Southworth and his team of consummate professionals for their hard work and dedication to transforming the AOG into what has become a world-renowned organization. I returned from Germany more confident than ever that we are without a doubt the by-name requested AOG in the world. With that being said, I believe it is monumentally important that we take the same energy and innovation that was used to build up the AOG and apply it to our RPA mission; because the reality is that we have one shot at doing this right. It will come as no surprise to anyone that we

are operating within an economic framework that is determined to find every opportunity to increase efficiencies while decreasing expenditures. The RPA mission is a prime example of how modernized technology has been able to increase our air superiority while decreasing the costs associated with maintaining manned-aircraft. So today, we are in a race for survival, competing against all those other RPA Wings who are working to be one step ahead if and when the budgetary guillotine eventually falls. We cannot afford to back off. As it is with the AOG, my goal is to ensure that we become the by-name requested RPA mission on the planet.

I also want to take this time to recognize the Battle Creek ANG Fire Department. As it was last fall when our Maintenance Group was regrettably dissolved, on 1 October we are going to say goodbye to a group of men and women who have dedicated themselves to ensuring the safety of both our facilities and those of the airport. Many of the full-time firefighters will be transferring to the department at Alpena CRTC, while some have taken similar jobs in the community, but in a about a week and a half, most will no longer be here. This manning cut will not impact the DSG firefighters who will continue to drill as usual, but it will definitely change the landscape of the wing. So it is with regret that I send out a hearty thank you to all the firefighter past and present. You've done a hell of a job.

And finally, I want to let you know that we are rapidly running out of Wing coins. This may not be the kind of breaking news you would expect to make the front page of the JSJ, but with all the changes we have experienced it has become evident that we cannot run out and purchase more the same old thing. So I have decided that it is time to make some adjustments. As such, we are going to have a coin design contest over the next few weeks. The rules are as follows: design a coin that incorporates all aspects of the 110th. The award: free lunch at the AROM for one month and bragging rights that you were the airman who inspired a coin that will likely remain in circulation around the wing for many years to come.

Be safe and have a great drill weekend.

BULLETIN



Upcoming GKMMC meetings held at the Security Forces building 6911:

- 20 Sept 2014 18 Oct 2014
- 22 Nov 2014 13 Dec 2014

A few motorcycle Safety Tips:

- Wear a DOT approved helmet.
- Ensure your headlight, taillight and brake light work properly.
- Wear high visibility clothing.
- Don't consume alcohol while riding.
- Use lane positioning to increase visibility
- Watch for turning vehicles and avoid riding in blind spots.

UTA CHILDCARE

Attention 110 AW military members: Need childcare during UTA? 6 Slots available for childcare on Saturday & Sunday of UTA 0600-1800.

Requirements: Must be attending UTA; Officer or Enlisted children can participate.

Children's age must be between 6 weeks-12 years. Child must be immunized according to American Academy of Pediatrics.

Currently, completely free. Call MSgt Tammy Zerafa with questions. 269-969-3565

DFAC MENU

Saturday

- Pork Chops Baked Chicken
- Mushroom Gravy Chicken gravy
- Mashed Potatoes Paprika Potatoes
- Carrots Dinner Rolls

Sunday

- Chicken Cordon Bleu Meat Loaf
- Brown Gravy Rice Pilaf
- Mashed Potatoes Broccoli
- Corn Dinner Rolls

CHIEF'S GOLF OUTING 2014!

The 20th Annual Chiefs' golf outing will be 27 September, 2014. (See attached registration flyer)

COLLEGE DAY

SATURDAY, 20 SEPTEMBER 2014

1000-1400, BUILDING 6922 (AOG)

U of M Flint

- Central Michigan University
- Davenport University
- Kellogg Community College
- Kalamazoo Valley Community College
- Lansing Community College
- Cornerstone University
- Sienna Heights University
- Western MI University
- Spring Arbor University
- Miller College

Consortium of Veteran Educators
VA Resource Representatives and more...

MI Works/Employment Assistance will be here for you!

PROMOTIONS

- Tech. Sgt. Joseph E. Easterling (172nd AS)
- Tech. Sgt. Benjamin D. Kuchmuk (CF)
- Staff Sgt. Chadwick M. Doran (AOG)
- Staff Sgt. Steven K. Rosales (FSS)
- Senior Airman Eric L. Heath(AOG)
- Senior Airman Jacob Marcell (OSS)
- Senior Airman Nathan A. Meyer-Niedzwiecki (OSS)
- Senior Airman Jacob Rader (OSS)
- Senior Airman Lauren A. Stadler (CF)
- Senior Airman Kenneth P. Stiverson II (CPTF)
- Airman 1st Class Taleesh D. Tuuk (FSS)

RETIREMENTS

- Master Sgt. Jeffrey Rooding (AOG)
- Master Sgt. Jeffrey Prough (SFS)



MICHIGAN CYBER INITIATIVE NEWS

Protecting Your Child's Identity

If you are a parent, you know that shortly after your child is born, paperwork is filled out to get your son or daughter a birth certificate and social security card.

While this information may be used for healthcare coverage or to register them in school, it is not fully utilized until they are older. This makes children the perfect target for identity theft. Not only are parents unsuspecting and do not feel the need to monitor their child's credit but the identity can provide the thief with a fresh start.

Should you be concerned?

In 2012, EquiFax reported that 1 in 10 children have had their social security number exposed.

Identity thieves can use this information to open a bank account, receive unemployment or other gov-ernment assistance, avoid a criminal record, or apply for medical care.

Many children who are victims of identity theft may not discover it until they apply for a driver's license or get turned down for a college loan due to bad credit. They may owe money for purchases and loans they never took out, before they even have a job.

On the flip side, Experian states that if your child's information is used to get a credit card, the credit issuer may see some red flags due to the individual not having a credit history. They may also get an alert that the social security number belongs to a minor. They would then deny the request and report the fraud.

What can you do to prevent identity theft?

Some simple steps in protecting your child's information are also applicable in protecting your own identity:

- 1) Do not carry around your child's social security card

2) When asked for your child's social security number, question the organization on the necessity of it, what it will be used for and how it will be protected

3) Do not send your child's personal information in an e-mail and be cautious when providing their information online

4) Securely store sensitive documents or shred them if not needed

5) Sign-up for credit monitoring

What do you do if your child becomes a victim?

There will always be the possibility that your child's identity is stolen.

As soon as you discover suspicious activity, you should:

- 1) Report it to the police
- 2) Request a credit report from EquiFax, Experian, and TransUnion
- 3) Contact each credit issuer to correct the discrepancies and request that all accounts be closed

Warning signs can include:

- 1) Calls for your child from collection agencies
- 2) Pre-approved credit cards mailed to your child
- 3) Rejection of a driver's license due to unpaid traffic tickets/fines or rejection of a loan due to bad credit

Whether the victim is a child or an adult, identity theft can take a substantial amount of time to fix. Not only is it frustrating, but it can delay your child from taking advantage of opportunities and experiences that they deserve. Be proactive in protecting your child's information and never use their identity for your own needs.

Author: Kendra Dashner is a security analyst for the State of Michigan.

CMU TO OFFER CLASSES ON BASE

Central Michigan University (CMU) Global Campus is excited to be included in the Battle Creek Air National Guard Base's initiative to offer classes after 1700 on weekdays, and on weekends. This is a unique opportunity to respond to a stated need, and to serve the citizens of the Battle Creek area and you more effectively.

From discussions with you, we see 3 possible areas that CMU can address:

- (1) Those enrolled in Community College of the Air Force (CCAF) Associate's degree programs, who need to complete general education classes like Math, Speech, and Humanities.
- (2) Those who have taken classes and need to complete a Bachelor's program. This we can address already with our online offerings, but if there are a sufficient number of people requiring classes for the same bachelor's program, CMU would be willing to consider offering more on-site classes at a later time. For more information on CMU's programs, please go to the following URL: <http://global.cmich.edu>.
- (3) Those who already have a Bachelor's degree and are in search of a relevant Master's program. We are looking at offering common core classes for our Master of Science in Administration program, which is available in 12 different concentrations; many concentrations can be completed online.

"Addressing the needs of a military audience is a strength that CMU brings to the table," says Adam Betz, Assistant Director, Military Marketing and Recruitment, "and CMU has been consistently endorsed as military-friendly, by both Military Advanced Education magazine and G.I. Jobs. This year, we're especially proud to have been ranked No. 1 in online Bachelor's programs in the nation by U.S. News and World Report."

We'll need a minimum of 10 people per class. That's why we're asking for your help on 3 points:

- (1) If you're trying to complete an Associate's degree, please send a copy of your undergraduate transcript(s) to: Al Zainea

CMU Global Campus
802 Industrial Drive
Mount Pleasant, MI 48858

Or, e-mail a copy of your transcripts (even student copies are fine at this point) to zaine1aa@cmich.edu.

- (2) Let us know whether an Intermediate Algebra, speech, or humanities class would be of help to you in completing your Associate's degree.
- (3) If you're interested in an on-site Master's program, please check out our Master of Science in Administration program at <http://global.cmich.edu/MSA> and let us know which concentration is of interest. Send an e-mail to fred.kaiser@cmich.edu with your answer.

Another way to transmit your information, and to get questions answered, is to stop by the CMU table at the College Fair on 20 September at Building 6922 (AOG,) and speak with one of the CMU representatives. If you don't have your transcripts handy, but can access them online, the CMU table plans to have a CAC-card-equipped laptop at the table, and a printer – to make it easy to retrieve your transcripts or apply to a program. Also, discuss the new State Tuition Assistance program which is now in effect and ready to be used by members of the Michigan Air and Army National Guard.

For those personnel ready to enroll in an undergraduate program or a master's degree program, please go to the following URL: <http://apply.cmich.edu>, and click on the appropriate link under "Global Campus and Online." There are two choices: one link is for Bachelor's degree and the other is for a Master's degree. If you are looking to enroll in math, speech or humanities classes to help complete an Associate's Degree with the Community College of the Air Force (CCAF), please apply to CMU for a Bachelor's degree, as you will need to be admitted in order to take classes at the Bachelor's level. Our plan is to then help you transfer credit for the class(es) into your CCAF program.

VERY IMPORTANT: All U.S. military veterans, active duty, and reserve service members are eligible to have their application fee to CMU waived. To receive the waiver, please provide one of the following to CMU at the time of application:

1. DD-214 form indicating an honorable discharge
2. Service verification letter from base command indicating current duty station
3. VA Certificate of Eligibility (CoE) for Chapter 33/ Post 9-11 Benefits
4. Active military ID if you are applying in person at a CMU center

Items 1, 2, and 3 may be scanned and uploaded to your online application at the time you apply to CMU. When you reach the end of the online application process, you will be asked for your choice of how to pay the \$50 application fee. Choose the option that indicates you will be paying by check, and there is a line in which you should type Military or Veteran. CMU will then waive the application fee.

If you still have questions, or just want to speak with a "live" person before 20 September, just give us a call at (877) 268-4636. Our New Student Enrollment Specialists will be happy to help.

STATE TUITION ASSISTANCE IS HERE FOR ALL ANG MEMBERS!

- State TA is in the form of a reimbursement
- \$4,500/year, \$250/credit hour cap
- Certificates, Associate's Degrees, Bachelor's degrees, Master's or First Professional Degree
- Soldiers and Airmen may use State TA at accredited institutions with a campus or headquarters in Michigan, with some exceptions for Air personnel
- State TA will pay most fees that FTA will not pay
- Lifetime cap: 144 undergraduate credits/42 graduate credits
- Eligibility:
 - HS diploma or equivalent
 - 6-year contract (*On a current 6 year or have completed 6 years with any other service component*)
- All readiness items (PT/Dental/Medical/etc..) must be in good standing at application when Commanders will certify. Commanders will not need to recertify when submitting grades for payment.
- All ranks are eligible
- Some flags will suspend eligibility
- Must maintain 2.0 GPA (undergraduate)/3.0 GPA (graduate)
- No service obligation incurred

Website: www.michigan.gov/mingstap

E-mail: mingstap@michigan.gov

DMVA Phone: 571-481-7640

DMVA Fax: 517-481-7782

SIENA HEIGHTS GRADUATION CEREMONY

You are cordially invited to join with university president, Sr. Peg Albert, OP PhD, as she confers Senior Airman Justin Reed from SFS with his Bachelor of Applied Science in Law Enforcement from Siena Heights University. The presentation will be made on Sunday, September 21st, at 1000 hours, in the Civil Engineering Classroom, and will last approximately twenty minutes.

Airman Reed is an August 2014 graduate of Siena Heights University. Commencement is scheduled for September 2014, which coincides with the September training weekend. Consequently, Siena Heights is bringing Commencement to the ANG this weekend. Please join us in celebrating Airman Reed's important accomplishment.

Siena Heights University was the first private college in Michigan to offer degree completion programs specifically designed for adult students through the College for Professional Studies. A leader in non-traditional education, and fully accredited, Siena Heights has over 30 years of experience providing

bachelor's and master's degrees for working adults. Siena Heights University is recognized as one of the Best Online Program for Veterans by U.S. News & World Report. Our accelerated eight-week sessions allow for flexibility in scheduling and enrollment.

OBJECTIVE FOCUS 2014

217TH AIR OPERATIONS GROUP

Master Sgt. Alec Lloyd

The 110th Airlift Wing's 217th Air Operation Group recently conducted its annual OBJECTIVE FOCUS exercise, a planning and execution event designed to anticipate and prepare for future global contingency operations.

Located at Battle Creek Air National Guard Base, the 217th is one of only a handful of Air National Guard units to possess this capability. The 217th provides direct support to U.S. Air Forces in Europe, U.S. Africa Command as well as its state and community.



Unlike conventional exercises (such as NORTHERN STRIKE, which took place earlier in the month), OBJECTIVE FOCUS created an archived plan for future use in addition to honing the skills of the participants. The exercise scenario was derived from current events and the outcome of the exercise can serve as the basis for future U.S. operations.



“The training was devised from the USFAE requirement from both the operational staff aspect as well as the operational command and control aspects of war,” said Lt. Col. J.R. Alexander, one of the organizers and adjudicators of the training event. “The exercise was a tremendous success highlighting our operationalized training concept in supporting real-world possible contingencies.”

GUARDSMAN OF THE MONTH

Master Sgt. Geraldine Ladd



Col. Ron Wilson has awarded August's Guardsman of the month to Master Sgt. Geraldine Ladd. She graciously offered to have a spaghetti benefit dinner at the Broadway Grill, her own family business, on 22 June 2014 to raise money in support of one of our very own service members that has been battling a health condition. As many know, serious health conditions can cause hardships for the member and their family due to multiple hospitalizations, missed work, and increased stress. Her generous contribution of meals and her business for the evening resulted in a substantial monetary contribution to the service member's family. In a combined effort with many other groups and organizations on this base, over \$1000 was raised and given to the member. From Col Ron Wilson, thank you Master Sgt. Ladd for being the epitome of a Wingman and going above and beyond.

PROFESSIONAL DEVELOPMENT COUNCIL CHALLENGE

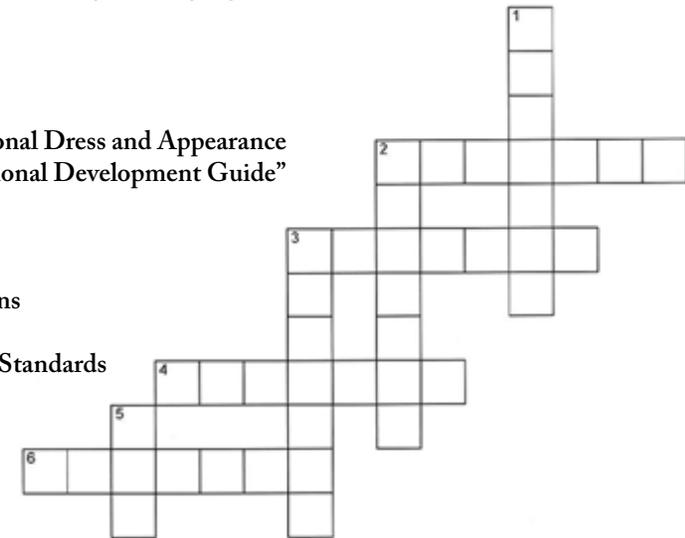
The Professional Development Council would like to present you with a challenge. Complete the below Crossword Puzzle, the answers will be published next month with another puzzle. Each month will be a new puzzle based on one of the subjects listed below. All answers will be directly out of the governing regulation. Good luck!

ACROSS

2. ANGI for Promotions
3. Fitness
4. AFI that governs Personal Dress and Appearance
5. AF Pamphlet "Professional Development Guide"

DOWN

1. Training
2. Awards and Decorations
3. The little brown book
4. Air Force Culture and Standards

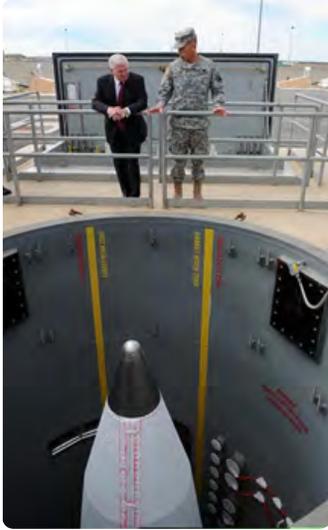


BALISTIC MISSILE DEFENSE

The Ballistic Missile Defense program is designed to protect citizens in the United States against enemy missiles traveling faster than the speed of sound towards the United States. The missiles eliminate incoming threats using kinetic energy (energy from impact). They have no explosive components. They strike (run into) enemy missiles while they are outside the atmosphere, likely as they travel over the northern polar cap. Individual missiles are roughly the size of a semi-trailer and are stored, ready-for-use in under-ground silos that would be slightly larger than a semi-trailer standing on its end.

The Missile Defense Agency (MDA) established the first Ground Base Interceptor (GBI); site at Fort Greely, Alaska in 2002 (26 missiles) and a second site with 4 missiles at Vandenberg Air Force Base, California. All current and planned test firing is to occur in California. The 2013 National Defense Authorization Act (NDAA), Section 227, directed a study for at least one more location and noted specific selection criteria. This included: Existing infrastructure and logistical support, Positive site-specific operations, Public support and Cost effectiveness (recurring and non-recurring) among other items.

Fort Custer is one of the four sites remaining in contention; Ohio, New York and Maine are other States that have sites in consideration. The existing infrastructure, available logistical support and positive site-specific operations give Michigan, and to a lesser extent New York, an advantage. The area within the Fort Custer installation is more than adequate to hold the proposed new facility and any conceivable expansion. Fort Custer is the site that is clearly the best suited strategically. It is the closest to the most direct route of enemy missile trajectory (over the north-pole) and it provides the widest coverage of the continental United States. Other possible longer trajectories from the West, East or South have the potential to be covered by naval vessels, unlike trajectories from the North. Fort Custer is also a superior site financially. Unlike New York, significant extra road construction to re-route interstates is not required. In comparison to Ohio and Maine, Fort Custer enjoys strong public support. Similar to Michigan, New York also has good



public relations. More vitally, New York also has very strong political support, which is determined to bring the associated additional jobs to New York. In contrast, Michigan politicians have the opportunity to note that of DoD investments in individual states, Michigan rates near or at the bottom for both dollars and number of employees.

This MDA project is expected to bring \$3.2 billion into the economy, including \$700 million in construction. During roughly two years of construction, between 300 and 500 additional temporary jobs will be added. Further, it's expected to generate around 280 military jobs, additional 1600 permanent civilian jobs either on site or spilling-over as local jobs in the community.



Earlier this year Congressman Upton noted that "Fort Custer's location is ideal for this project due to proximity

of expressway and airport as well as the ...strong military community of Battle Creek with a history of supporting Soldiers, veterans and families". Recently Congressman Upton toured Fort Custer and supporting facilities at Battle Creek, as well as attended public town-hall events, to gather additional facts to support this endeavor.



In these public forums, the question was asked, if the road construction around Fort Custer was connected to the MDA study. In fact it was not, that was planned years ago. However, the move of I-94 business loop to along West Columbia

avenue, expansion of Hill Brady and notably removal of Skyline Road between Hill Brady and Dickman roads would



facilitate construction of MDA site should Custer be selected. That previously planned construction also removes the barrier between the Marine Corps 6th Engineer Support Battalion Reserve and the Battle Creek Air National Guard Base. The Naval Operational Support Center's recently moved onto Fort Custer, yet retains other facilities adjacent to the Marines. As a by-product of the new construction; Army, Navy, Air Force and Marine facilities will be separated by only one public road. This improved connectivity between Department of Defense facilities creates efficiencies that support long-term viability. Currently, the public continues to be invited to provide their review and comments on the proposal. Next, an environmental impact study will be conducted. After that, the results of the study will be made available for Congressional discussion.



Congressman Fred Upton tours facilities and is briefed on missions and Ballistic Missile Defense at Battle Creek Air National Guard Base, Mich., Thursday, August 28, 2014. Also present was Fred Upton's Community and Media Liaison, Lynn Turner and Jan Frantz, Director of Corporate Projects for Battle Creek Unlimited, Inc.

THE NEW AIR FORCE INSPECTION SYSTEM (AFIS) /COMMANDER'S INSPECTION PROGRAM (CCIP)

Explaining the new Commander's Inspection Program

110TH AIRLIFT WING INSPECTOR GENERAL
Lt. Col. James Shay

"We are in it now." The new Commander's Inspection Program (CCIP) is fundamentally different from any inspection regime that any of us have experienced in the past. This is the first in a series of articles that will explain the CCIP, including how it works, keys to success, CCIP-driven inspections and exercises, the new role of the IG and the Wing Inspection Team, and the October 2015 Unit Effectiveness Inspection (UEI).

First things first, ... What is the CCIP?

The new CCIP is a continuous cycle of mission related reporting, internal and external inspections, and exercises. These activities are all driven by Wing Commander priorities, the Wing Strategic plan, and Commander risk management decisions. The Wing is evaluated through the CCIP, in terms of the four areas critical for success in today's Air Force, known as Major Graded Areas (MGAs); 1. Managing Resources, 2. Leading People, 3. Improving the Unit, and 4. Executing the Mission.

The CCIP focuses on detecting non-compliance with all applicable governing directives, and on unit effectiveness in the four MGAs. The CCIP rewards accurate, honest reporting and long-term commitment to process improvement, and discourages inaccurate reporting and effort wasted on inspection preparation. MICT, the Management Internal Control Tool-set, is simply the tool Airmen use to communicate risk to their MAJCOM Functional Area Managers (FAMs), on behalf of their Commanders. CCIP-driven unit level, wing program, and "By-Law" inspections, when they occur, are prioritized

based on the risk created by undetected non-compliance.

management, back where it belongs, in the hands of our Commanders." Col Wilson continued, "gone are the days of preparing all year for a

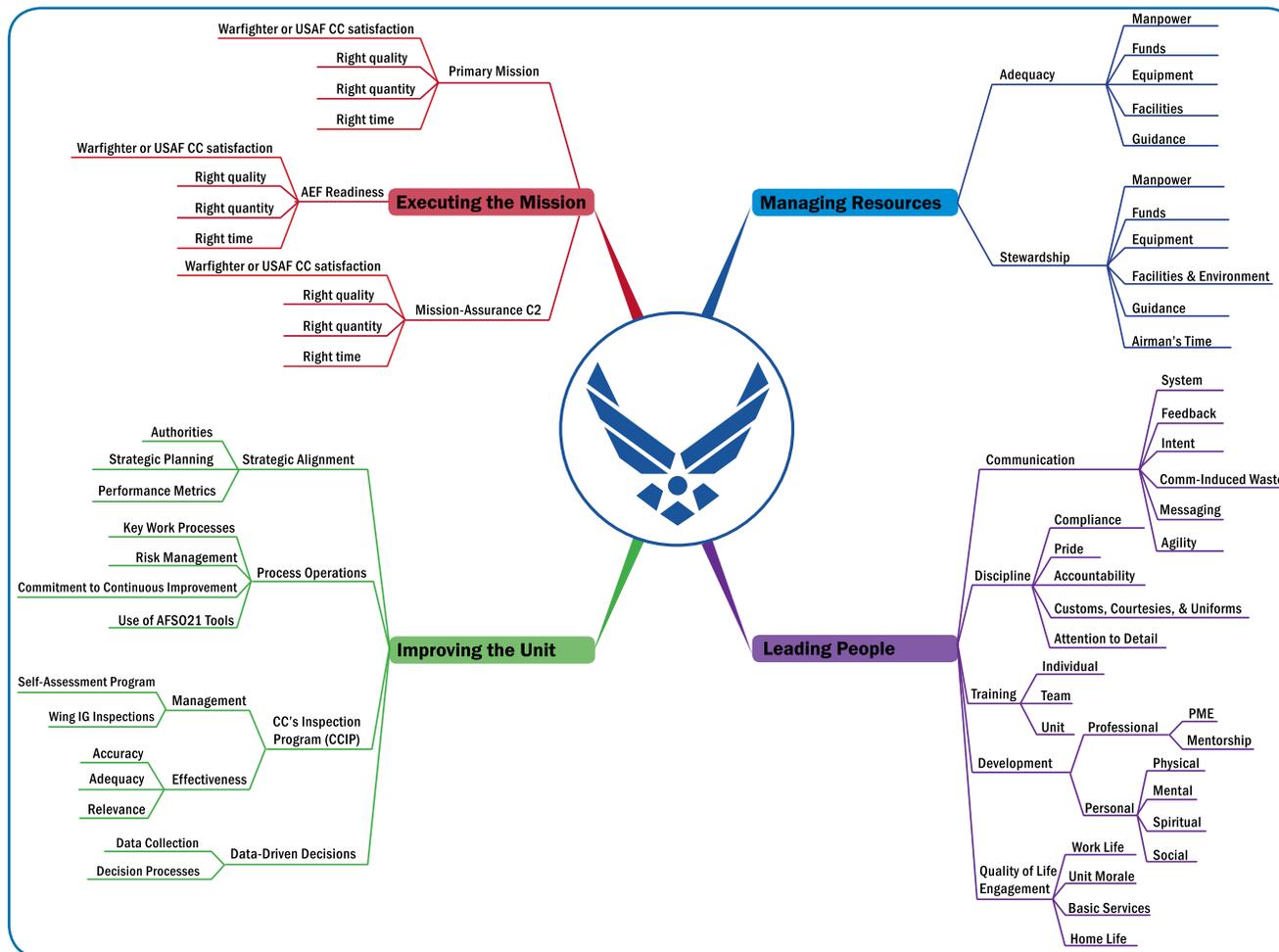
Want to have a meaningful impact in the CCIP?, ...Start here.

First, success in the new CCIP starts with understanding Commander Priorities. This means actively "listening" whenever and wherever Wing, Vice-Wing, Group, and Squadron Commanders are communicating the Wing Commander's CCIP priorities, Wing strategy, risk management priorities, data-driven decisions, and self-inspection guidance.

Resolve to "dig in" to and learn the new CCIP. Contribute, document, evaluate, find, fix, and fight for resources when necessary, in every MICT answer, every report you write, every data base you populate, and every exercise or inspection you participate in. Keep reporting accurately and honestly in every one of your mission related data bases, including MICT. "If its broke, say so,"...then tell you're your Commander how you plan to fix it, or what resources you need to make it right.

Future Articles/Topics:

1. The role of Airmen in the new CCIP / Building on 110 AW Strengths
2. Risk Based Inspections and Exercises, and the Wing Inspection Team,
3. The Role of the new IG – "Motivate, Educate, and Independently Evaluate"
4. The October 2015 UEI "Captstone" Inspection
5. The (Unchanged Role of IGQ), the right of Airmen to complain, and report FWA



So what is really "New" about the new CCIP?

110 AW Commander, Col Ronald W. Wilson, recently summarized his thoughts on the benefits of the new program. "The good news is that the CCIP puts the responsibility for ensuring mission readiness, compliance, and risk

week-long ORI where we spent valuable time and resources showing the IG how well we could stack sandbags and 'paint the grass green.'" "The new CCIP reflects the Air Force shift away from a culture of preparing to pass an inspection, ... towards a culture of ensuring mission-ready capability, in every unit, every day."

CEREAL CITY CHIEF'S COUNCIL

20th Annual Golf Outing



HOLE PRIZES-50/50 RAFFLE-PARTICIPANT GIFTS

You are Invited to Attend

CEREAL CITY CHIEF'S COUNCIL

Annual Golf Outing



27 September 2014

0745-0815 Team Check-in

Marywood Golf Course

21310 North Avenue, Battle Creek, MI 49017



REGISTRATION:

\$220.00 / Team (4 Person Teams)

Includes 18 holes of golf with cart and lunch

Registration limited to the first 36 teams paid

Make checks payable to:

Cereal City Chief's Council (CCCC)

SEND REGISTRATION FORM AND PAYMENT TO:

CMSgt Jim Trainor or CMSgt Chuck Combs

51 Scorpion Avenue

Battle Creek, MI 49037

BE A SPONSOR!

♥	\$100.00
♥♥	\$200.00
♥♥♥	\$300.00•
♥♥♥♥	\$600.00••

- Includes 1/2 price team registration
- Includes team registration

REGISTRATION FORM

Team Captain: _____ Phone: _____

Confirmation E-mail Address: _____

Player 2: _____

Player 3: _____

Player 4: _____

I would like to be a sponsor. Level of Sponsorship: _____

FOR MORE INFORMATION PLEASE CALL CMSGT CHUCK HALT AT 269.660.5951

Cereal City Security Forces

Battle Creek ANGB, Michigan



Route: 55 mi
(1hr 10 min) each way

Green Knights

Meeting
Followed By
4th Annual

**DEFENDER
CRUISE**

Sept 20th 2014
@ 1700



Springfield
W.K. Kellogg Airport

Battle Creek